



## Annual Performance Report for Contract Renewal

Name of Sponsor: Mid-Ohio Educational Service Center

Sponsor Contact: Jim Smith

Sponsor Contact Email Address: [smith.jim@moesc.net](mailto:smith.jim@moesc.net)

Name of Community School: Tomorrow Center

School Contact: Jamie Byrne, School Director

School Address: 3700 County Rd. 168, Cardington, OH 43315

School Telephone Number: 419-718-4242

School Contact Email Address: [jbyrne@thetomorrowcenter.org](mailto:jbyrne@thetomorrowcenter.org)

School Year: 2022-2023

The Annual Performance Report is part of the Contract Renewal process. The sponsor annually provides the Tomorrow Center with a cumulative report that summarizes the school's academic record and its fiscal and organizational/operational performance against the terms of the contract. This report identifies areas of strength and areas identified for improvement.

The current community school contract between the Mid-Ohio Educational Service Center and the Tomorrow Center expires on June 30, 2024.

The Annual Performance Report evaluation is considered using a five (5) point scale as found below.

Excellent 5	Very Good 4	Good 3	Fair 2	Poor 1
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The school's rating for individual components of the Performance Framework that summarizes the school's academic, fiscal, and organizational/operational record for multiple years over the contract term will be provide to the governing board members and administrative team in May.

### 1. Academic Accountability

How is the school performing in relation to the Educational Plan and Performance Framework?

5

4

3

2

1

Comments: The Tomorrow Center did meet the requirements this year to receive the Dropout Prevention and Recovery (DOPR) report card designation. To receive this designation, a school must enroll more than 50% of students between the ages of 16 and 21.

Schools who receive the DOPR status must administer the Renaissance STAR assessments in English language arts and mathematics twice a year to generate student growth reports per state law. Dropout Prevention and Recovery Schools must test all students in grades 9 and higher who enroll at the beginning of the school year within the first few weeks of the school year. Students who enroll after the fall testing window must test immediately upon entry into the school. Students who are enrolled for at least 13 weeks must take the test again after a minimum of 13 weeks of instruction for growth determination.

The Tomorrow Center provides the sponsor with the Star Growth Report that shows growth of students over time, with emphasis on Student Growth Percentile, at the end of the current school year. This information will be shared with governing board members as well as the school's administrative team.

Based on the 2021-2022, the Tomorrow Center's overall rating was "Exceeds Standards." Schools, like the Tomorrow Center, that receive the Dropout Prevention and Recovery report card are given ratings on four components: Achievement, Progress, Gap Closing, and Graduation Rate.

The Tomorrow Center received a "Meets Standards" in the Achievement Component, previously called the High School Test Passage Rate Component, which represents the number of students who meet applicable criteria on assessments that are required for graduation.

The Tomorrow Center earned an "Exceeds Standards" in Progress, which looks closely at the growth that all students are making during the school year.

The Tomorrow Center received a "Meets Standards" in Gap Closing, which shows how well they are improving or meeting the performance expectations for all students in English language arts, math, graduation, and English language proficiency.

Finally, the Tomorrow Center obtained an "Exceeds Standards" in their Graduation Rate, which looks at the percent of students who are successfully finishing high school with a diploma in four, five, six, seven, or eight years. When looking at last year's graduation rates among all Dropout Prevention and Recovery Schools (DOPR), the Tomorrow Center compares favorably in all categories. See the chart below.

<b>Graduation Rates</b>	<b>4 Year</b>	<b>5 Year</b>	<b>6 Year</b>	<b>7 Year</b>	<b>8 Year</b>	<b>Combined Rates</b>
Tomorrow Center	56%	80.8%	63.4%	60.9%	76.5%	66.7%
All DOPR Schools	38.7%	43.3%	43.2%	43.3%	41.3%	42%

The school's Performance Framework this year indicates that the Tomorrow Center is exceeding their mission specific goals. The school's academic, financial, and organizational/operational

performance ratings over multiple years can be found in the Performance Framework that will be provided to the governing board members and the school's administrative team in May.

## **2. Financial Health**

Rate the degree to which the school performed its obligations noted in the Financial Plan of the Contract (Exhibit 1, Part B.).

5                      4                      3                      2                      1

Comments: The March 2023 FTE is 94, which is slightly above (+5) from last year at this time. Student numbers, however, are still 20 FTE's below pre-covid enrollment numbers. The financial position has held steady with continued control of expenditures – wages and fringe benefits especially. Based on forecasted numbers, the Tomorrow Center is expected to continue with steady enrollments and positive operating returns through the forecasted period. Tomorrow Center has met its financial obligations and has strong support to monitor continued improvements.

## **3. Technical Assistance, Monitoring, and Intervention**

Rate the frequency and degree of severity of these processes. Have any Corrective Action Plans (CAP's) or probationary notices been issued?

5                      4                      3                      2                      1

Comments: During the 2022-2023 school year, the Tomorrow Center has had a few minor areas needing improvement found during the Onsite Visit Reviews that took place during the first semester (October 26 and November 1, 2022) and during the second semester (February 7 and 8, 2023). The Tomorrow Center has responded within the timeframe to correct the issues noted on the Onsite Visit Review reports. Follow-up reports indicating that corrections were addressed were sent to the governing board members and to the school's leadership team.

## **4. Enrollment**

Rate the level of student retention/transiency during the life of the contract (see Enrollment and Staffing Projections in contract).

5                      4                      3                      2                      1

Comments: The Tomorrow Center's enrollment this year has increased from last school year. In March 2023, the FTE is 94 compared to March 2022 FTE of approximately 89. The Tomorrow Center, after seeing a decrease in enrollment of approximately 25 students during the 2019-2020, the school has seen a growth in enrollment during the last three years. The March 2023 FTE of 94 is below the projected enrollment estimation of 120 for the 2022-2023 school year as indicated in Exhibit 1 in the Education Plan of the contract.

## 5. Governance Functioning and Compliance

Rate the overall leadership of the governing authority.

5

4

3

2

1

Comments: The governing authority is very committed to the school and students. The Tomorrow Center's Governing Board meets nine times during the year. The Governing Board is made up of five members who are actively engaged in approving policies that are designed in the best interests of the students. Members annually complete a conflict-of-interest statement and have current criminal background checks. Members also participate in the Sunshine Laws Training regarding Ohio's Public Records and Open Meetings Laws as required by Sections 149.43 and 109.43 of the Ohio Revised Code.

## 6. Contract Sufficiency (per ORC section 3314.03)

The level of contract sufficiency – the Ohio Department of Education checklist will be used to determine whether the contract has been updated to their standards.

Comments: All areas have been met.

## 7. Summary of Performance over Contract Term and Prospects for Renewal

Comments: The current sponsorship contract with the Tomorrow Center is in effect from July 1, 2020, to June 30, 2025. A one-year extension from the previous expiration of the contract (June 30, 2024, was approved by the Tomorrow Center's Governing Board on March 20, 2023, and the Mid-Ohio ESC Governing Board on April 19, 2023. The extension was given due to the pandemic and the lack of academic data available during the 2019-2020 and 2020-2021 school years.

It is important to keep in mind that during a contract renewal year, a review is completed in conjunction with the renewal application process. This is called a High Stakes Review. As part of the High Stakes Review for renewal, data over the term of the contract will be collected and reviewed. It is important each year to review the Assessment and Accountability Standards (Performance Framework) in Exhibit 3 of the contract. The following information is included in the Performance Framework of the contract:

- All state report card measures and indicators
- Student attendance measures and targets
- Mission-specific performance measures and targets
- Financial measures and targets
- Organizational performance measures and targets described in the school's Education Plan (also located in the contract)

The Tomorrow Center is on track for a successful renewal of its contract if all processes are successfully completed.

## 8. Conclusion

How is the school performing in relation to the contractual requirements?

### Area(s) of Strength

Comments: The leadership, teachers and staff, and governing board truly care for and are invested in the students and school. The students feel like they are part of a family and that all those in the school care about them. This is substantiated by the student interviews that were conducted by the sponsor during Onsite Visit Reviews and the sponsor-generated student survey completed during this school year. There is a true family feeling at the school.

The Tomorrow Center has a variety of activities for its parents and families all for the benefit of supporting its students. The Tomorrow Center also forms a strong partnership between the school and the community all with the goal of leading to improved student learning, stronger families, and a healthier community.

The Tomorrow Center made the decision during the pandemic to switch to a mastery-based learning style of education. The mastery-based learning gives students an opportunity to learn at their own pace and provides them with a different educational perspective on their school day. While the first year, 2020-2021, proved to be challenging, the school has reviewed and refined the process during the last two years and has seen much growth, not only among students, but with the staff as well.

### Area(s) of Improvement for 2022-2023 (progress noted in bold below)

Comments: The Special Education Profile Rating for 2021-2022 (based on 2020-2021 data), indicated a significant disproportionality in identification for special education. The Tomorrow Center completed the Self-Review Summary Report, which was due by April 1, 2022. The Summary Report will be reviewed by and need approval from the Office of Exceptional Children. Short-term goals were written and activities (reviewing policies, training with Dr. Lisa Riegel and SST #7, etc.) that will begin in May 2022, were established to address this issue. The timeline for completion of these activities is September 30, 2022.

**During the 2022-2023 school year, the Tomorrow Center's special education improvement plan was approved by ODE. The Tomorrow Center's student body is 93.6% Caucasian. The school will continue to be disproportionate each year because most of the student body is Caucasian and too many of them are identified with emotional disturbance or OHI minor. The Tomorrow Center rarely identifies/places students on an IEP because they have already been identified as having a learning disability at their previous school and enroll at the Tomorrow Center with an IEP already in place.**

The Tomorrow Center is looking to increase enrollment by 10% by the end of the 2022-2023 school year (current ADM enrollment as of April 2022, is 90.33). School personnel will be working with Dr. Lisa Riegel to create a marketing plan by August 1, 2022, to reach a target audience, to showcase the school's accomplishments, to communicate the benefits of attending the school, etc.

**According to Jamie Byrne, School Director, the Tomorrow Center did not feel Dr. Lisa Riegel was needed to help create a marketing plan because the enrollment has been steadily increasing throughout this school year. As of March 2023, the Tomorrow Center has 94 students enrolled. The Tomorrow Center did freeze enrollment for about three weeks because of the number of new students and their need to acclimate to the Tomorrow Center's program. The 8th grade enrollment has been frozen since the first week of school because of the low functioning level and needs of these students.**

During the 2022-2023 school year, the staff will continue to make improvements to the mastery-based learning environment by attending three professional development sessions/trainings related to topic under the direction and guidance of Dr. Lisa Riegel.

**During the 2022-2023 school year, the Tomorrow Center had one mastery-based learning professional development with Dr. Lisa Riegel. The administration believes that the next step in mastery-based learning is to incorporate JAKAPA Program to track student's emotions and goals. This goes along with the executive function aspect of the mastery-based learning model.**

The Tomorrow Center will build upon the Career Technical options, which were instituted during the 2021-2022 school year, for the students as a pathway to graduation. Currently, the Tomorrow Center offers two career technical options, but will increase that to four options being made available to students by September 1, 2022. Increasing the number of career technical options will help increase the graduation numbers.

**The Tomorrow Center has added two career technical, credential only, classes (Rise Up and Customer Service/Retail) for the 2022-2023 school year.**

#### **Area(s) of Improvement for 2023-2024**

1. During the 2023-2024 school year, the Tomorrow Center staff will continue to make improvements to the mastery-based learning environment by attending three professional development sessions/trainings related to the topic under the direction and guidance of Dr. Lisa Riegel.
2. During the 2023-2024 school year, the Tomorrow Center will create, design a program, and incorporate a Passion Friday initiative. This will be created and incorporated during the summer of 2023 to kick off the school year. This idea was taken from the Digital Learning Annual Conference. Passion Friday's goal is to increase participation in blended learning days.
3. The Tomorrow Center will increase their 4-Year Graduation Rate by 5% during the 2023-2024 school year based on the percent of students who have successfully finished high school with a diploma in four years during the 2022-2023 school year.

**Note:** *The school's Annual Performance Report and prospects for renewal will be communicated to and discussed with the Tomorrow Center's governing board.*